## Office of the Legislative Auditor



State of Montana

February 1991

Report to the Legislature

## Financial-Compliance Audit

For the Two Fiscal Years Ended June 30, 1990

### **Board of Public Education**

This report contains two recommendations related to compliance with state policies. These recommendations address:

- ► Internal control over expenditures, cash, and state per diem allowances.
- ▶ Proper recording of revenue.

STATE DOCUMENTS COLLECTION

APR 0 6 1994

MONTANA STATE LIBRARY 1515 E. 6th AVE. HELENA, MONTANA 59520

Direct comments/inquiries to: Office of the Legislative Auditor Room 135, State Capitol Helena, Montana 59620



#### FINANCIAL-COMPLIANCE AUDITS

Financial-compliance audits are conducted by the Office of the Legislative Auditor to determine if an agency's financial operations are properly conducted, the financial reports are presented fairly, and the agency has complied with applicable laws and regulations which could have a significant financial impact. In performing the audit work, the audit staff uses standards set forth by the American Institute of Certified Public Accountants and the United States General Accounting Office. Financial-compliance audit staff members hold degrees with an emphasis in accounting. Most staff members hold Certified Public Accountant (CPA) certificates.

The Single Audit Act of 1984 and OMB Circular A-128 require the auditor to issue certain financial, internal control, and compliance reports regarding the state's federal financial assistance programs, including all findings of noncompliance and questioned costs. This individual agency audit report is not intended to comply with the Single Audit Act of 1984 or OMB Circular A-128 and is therefore not intended for distribution to federal grantor agencies. The Office of the Legislative Auditor issues a statewide biennial Single Audit Report which complies with the reporting requirements listed above. The Single Audit Report for the two fiscal years ended June 30, 1989 has been issued. Copies of the Single Audit Report can be obtained by contacting:

Office of the Legislative Auditor Room 135, State Capitol Helena, MT 59620

#### MEMBERS OF THE LEGISLATIVE AUDIT COMMITTEE

Senator Greg Jergeson, Vice Chairman Senator Tom Keating Senator Paul Svrcek

Representative John Cobb, Chairman Representative Larry Grinde Representative Mike Kadas Representative Robert Pavlovich

#### STATE OF MONTANA



## Office of the Legislative Auditor

STATE CAPITOL HELENA, MONTANA 59620 406/444-3122

DEPUTY LEGISLATIVE AUDITORS:

MARY BRYSON Operations and EDP Audit

JAMES GILLETT
Financial-Compliance Audit

JIM PELLEGRINI Performance Audit

February 1991

The Legislative Audit Committee of the Montana State Legislature:

This is our financial-compliance audit report on the Board of Public Education for the two fiscal years ended June 30, 1990. This report contains two recommendations relating to state compliance. These recommendations address internal controls over cash, expenditures, per diem allowances and revenue classification. The board's written response to the audit recommendations is included in the back of our audit report.

We thank the chairman of the board and the board's staff for their cooperation and assistance throughout the audit.

// 1/

Respectfully submitted

Scott A. Seacat Legislative Auditor



http://archive.org/details/boardofpublicedu1990mont

## Office of the Legislative Auditor

Financial-Compliance Audit
For the Two Fiscal Years Ended June 30, 1990

### **Board of Public Education**

Members of the audit staff involved in this audit were Maryrose Beasley, Scott Hoversland, Jim Manning, and Gary Trescott.

trees said plide? le-base!

#### **Table of Contents**

	Elected, Appointed, and Administrative Officials	11
	Summary of Recommendations	iii
Introduction	Introduction	1
	Background	1
Prior Audit Recommendations	Prior Audit Recommendations	3
Findings and Recommendations	State Compliance	
Independent Auditor's	Summary of Independent Auditor's Report	8
Report & Board Financial Schedules	Independent Auditor's Report	9
	Schedule of Changes in Fund Balances for the Two Fiscal Years Ended June 30, 1990	10
	Schedule of Budgeted Revenue by Fund and Class - Estimate & Actual for the Two Fiscal Years Ended June 30, 1990	11
	Schedule of Budgeted Program Expenditures by Object and Fund - Budget and Actual for the Fiscal Year Ended June 30, 1990	12
	Schedule of Budgeted Program Expenditures by Object and Fund - Budget and Actual for the Fiscal Year Ended June 30, 1989	13
	Notes to the Financial Schedules	14
Agency Response	Board of Public Education	20

#### Elected, Appointed, and Administrative Officials

## Board of Public Education

Stan Stephens, Governor\*

Nancy Keenan, Superintendent of Public Instruction\*

John Hutchinson, Commissioner of Higher Education\*

	Term
	<b>Expires</b>
Great Falls	1993
Helena	1996
Helena	1992
Heart Butte	1994
Lewistown	1995
Missoula	1997
Wolf Point	1998
Helena	1991
	Helena Helena Heart Butte Lewistown Missoula Wolf Point

<sup>\*</sup>ex officio members

#### **Administrative Official**

Wayne Buchanan, Ph.D., Executive Secretary

Cindy Blanton, Administrative Assistant

Kathleen Harrington, Researcher

### **Summary of Recommendations**

The listing below serves as a means of summarizing the recommendations contained in the report, the board's response thereto, and a reference to the supporting comments.

Recommendation #1	We recommend the board implement an adequate system of internal control over cash and expenditures	
	Agency Response: Concur. See page 20.	
Recommendation #2	We recommend the board record revenue in accordance with state law and policy	(
	Agency Response: Concur. See page 20.	



#### Introduction

We performed a financial-compliance audit of the Board of Public Education (board) for the two fiscal years ended June 30, 1990. The audit objectives were to:

- 1. Determine if the board complied with applicable state laws and regulations.
- 2. Make recommendations for improvement in management and internal control of the board's operations.
- 3. Determine if the board's financial schedules present fairly the results of operations for the two fiscal years ended June 30, 1990.

This report contains two recommendations to the board. In accordance with section 5-13-307, MCA, we analyzed and disclosed the costs, if significant, of implementing the recommendations. Based on the results of our audit we issued a qualified opinion on the board's financial schedules (see the auditor's report on page 9).

#### Background

The Montana Board of Public Education was created by Article X, Section 9, of the 1972 Montana Constitution. The board consists of three ex officio members and seven members appointed by the governor and confirmed by the senate. Members are appointed for seven-year overlapping terms. A student, selected annually by the Montana Association of Student Councils, also sits as a nonvoting member of the board. The board operates an office in Helena with five full-time employees.

The Board of Public Education exercises general supervision over the public school system and such other public educational institutions as may be assigned by law. The Board of Public Education's statutory responsibilities include the establishment of policies for: school accreditation, teacher certification, state equalization aid distribution, special education, school bus standards and regulations, student assessment, school transportation,

high school equivalency certifications, gifted and talented programs, and the designation of school days and hours.

The 50th Legislature created the Certification Standards and Practices Advisory Council to the board. The council consists of seven members appointed by the board. It is the responsibility of the council to study and make recommendations to the board in the following areas: teacher, administrator and specialist certification standards; teacher education programs; standards of professional practices and ethical conduct; and policies relating to the denial, suspension, and revocation of teaching certificates and the appeals process.

The board is responsible for the general supervision of the Montana School for the Deaf and Blind and was responsible for the general supervision of the Montana Fire Services Training School (FSTS) in fiscal year 1988-89. Chapter 20, Laws of 1989, reassigned the FSTS to the Board of Regents effective July 1, 1989. At the request of the board, the School for the Deaf and Blind and the Montana Fire Services Training School were audited separately and the reports are issued under separate covers.

## **Prior Audit Recommendations**

#### Prior Audit Recommendations

The prior audit of the Board of Public Education was conducted for the two fiscal years ended June 30, 1988. There was one prior audit recommendation regarding the recording of grant revenue which was applicable for fiscal year 1988-89. The recommendation was not implemented (see page 5).

## Findings and Recommendations

#### State Compliance

#### Internal Control

During our audit of the Board of Public Education, we noted instances where internal control over meal allowances, expenditures and cash were weak, nonexistent, or bypassed by the present and previous administrations. The board's administrative staff experienced 100 percent turnover at the beginning of fiscal year 1990-91. The current staff followed the previous administrator's procedures. They did not realize weaknesses existed in the system, or that those procedures were not in compliance with state policies. Examples of internal control problems that we encountered during our audit are discussed below.

The board held several meetings at various local establishments. As part of the meeting costs, the board paid establishments directly for certain meal and room rental costs. When the board held its meetings in the board's conference room, they had lunch catered in for all those in attendance including employees. These lunches were paid directly to the caterer. We noted the cost of the individual meals at these meetings were above the allowable state rate. Many persons who received the meals were not away from their designated headquarters and, as such, did not qualify for the meal allowance. Section 2-18-501, MCA, authorizes board members per diem at allowable state rates, when in travel status. The board's internal controls over per diem expenditures should ensure compliance with state law.

During our examination of board expenditures, we noted:

- purchase discounts were not taken,
- payments were made for the incorrect amount,
- one invoice was paid twice,
- payments were made to other state agencies on state warrants rather than on no warrant transfers,
- payment vouchers lacked supporting documentation.

The board should implement internal control procedures and provide training on state policies to mitigate occurrences such as those noted above.

The Board of Public Education maintains a \$25 petty cash fund. The current administrative staff was not aware of the existence of the fund until our audit. The file cabinet containing the money did not have a lock. Potential exists for cash to be misappropriated when the person responsible does not know of its existence, or does not keep it secured.

In the present system, potential exists for loss or misuse of state funds. It is the current administration's responsibility to ensure accuracy in the accounting records and compliance with state policies.

#### Recommendation #1

We recommend the board implement an adequate system of internal control over cash and expenditures.

#### Revenue Classification

The Board of Public Education received a private grant of \$10,000 during fiscal year 1989 from the National Governors' Association's Center for Policy Research (NGA). The revenue was recorded on the state's accounting records, as federal assistance, in fiscal years 1987-88 and 1988-89, causing a misstatement in the Special Revenue Fund for each of those years. The improper recording of the fiscal year 1987-88 grant money resulted in a prior audit recommendation.

State law, section 17-2-102, MCA, defines federal Special Revenue Funds as money deposited in the state treasury from federal sources. The "other special revenue funds" are defined as money deposited in the state treasury from private sources. The Montana Operations Manual states the federal assistance revenue class is to include only revenue received from a federal

#### **Findings and Recommendations**

agency. Private grant revenue should be recorded in a nonfederal revenue class.

Agency personnel said they were not aware of the misclassification, as it occurred under the previous administration.

#### Recommendation #2

We recommend the board record revenue in accordance with state law and policy.

# **Independent Auditor's Report**& Board Financial Schedules

## Summary of Independent Auditor's Report

# Summary of Independent Auditor's Report

The auditor's opinion issued in this report is intended to convey to the reader of the financial schedules the degree of reliance that can be placed on the amounts presented.

The financial schedules are prepared from the Statewide Budgeting and Accounting System (SBAS) without adjustments for errors noted during the audit. This is done to convey the degree of reliance users may place on this SBAS information.

The qualified opinion on the schedules means the reader should use caution when using the information presented. Some of the revenue is not presented in conformity with state accounting policy.

#### STATE OF MONTANA



## Office of the Legislative Auditor

STATE CAPITOL HELENA, MONTANA 59620 406/444-3122

#### INDEPENDENT AUDITOR'S REPORT

**DEPUTY LEGISLATIVE AUDITORS:** 

MARY BRYSON Operations and EDP Audit

JAMES GILLETT
Financial-Compliance Audit

JIM PELLEGRINI Performance Audit

The Legislative Audit Committee of the Montana State Legislature:

We have audited the accompanying financial schedules of the Board of Public Education for each of the two fiscal years ended June 30, 1989 and 1990, as shown on pages 10 through 16. The information contained in these schedules is the responsibility of the board's management. Our responsibility is to express an opinion on those financial schedules based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial schedules are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial schedules. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial schedule presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, these financial schedules are prepared in accordance with state accounting policy and are not intended to be a presentation in conformity with generally accepted accounting principles.

The board recorded a private grant as federal assistance during fiscal year 1988-89. As a result, federal assistance was overstated and private grants, contracts, and donations were understated by \$10,000 on the Schedule of Budgeted Revenue By Fund and Class - Estimate and Actual, for the two fiscal years ended June 30, 1990.

In our opinion, except for the matter discussed in paragraph four, the financial schedules referred to in the first paragraph present fairly in all material respects, the results of operations and changes in fund balances of the Board of Public Education for the two fiscal years ended June 30, 1990, in conformity with the basis of accounting described in Note 1.

Respectfully submitted,

James Gillett, CPA

Deputy Legislative Auditor

October 31, 1990

# BOARD OF PUBLIC EDUCATION SCHEDULE OF CHANGES IN FUND BALANCES FOR THE TWO FISCAL YEARS ENDED JUNE 30, 1990

	General <u>Fund</u>	Special Revenue <u>Fund</u>
FUND BALANCE: July 1, 1989	\$0	\$ <u>4,391</u>
ADDITIONS  Fiscal Year 1988-89  Support From State of Montana Budgeted Revenue & Transfers In Cash Transfers In Direct Entries to Fund Balance	\$145,477 61	\$ 10,000 47,393
Fiscal Year 1989-90 Support From State of Montana Cash Transfers In Total Additions	125,014 270,552	72,919 130,312
REDUCTIONS  Fiscal Year 1988-89  Budgeted Expenditures & Transfers Out Prior Year Expenditures Prior Year Expenditure Adjustments	145,538 (2,428) 2,428	61,518
Fiscal Year 1989-90 Budgeted Expenditures & Transfers Out Total Reductions	125,014 270,552	64,772 126,290
FUND BALANCE: June 30, 1990	\$0	\$ 8,413

# BOARD OF PUBLIC EDUCATION SCHEDULE OF BUDGETED REVENUE BY FUND AND CLASS ESTIMATE & ACTUAL FOR THE TWO FISCAL YEARS ENDED JUNE 30, 1990

	Licenses and <u>Permits</u> <sup>1</sup>	<u>Federal</u>	<u>Total</u>
Fiscal Year 1989-90 SPECIAL REVENUE FUND Estimated Revenue Actual Revenue Collections Over	\$ 67,650 <u>0</u>		\$ 67,650
(Under) Estimate	\$ <u>(67,650</u> )		\$ <u>(67,650</u> )
Fiscal Year 1988-89 SPECIAL REVENUE FUND			
Estimated Revenue Actual Revenue Collections Over	\$ 50,000	$$10,000^2$ $10,000$	\$ 60,000 10,000
(Under) Estimate	\$ <u>(50,000</u> )	\$0	\$ <u>(50,000</u> )

The licenses and permits estimated revenue is for teachers certification licenses. The actual revenue was received at Office of Public Instruction and transferred to Board of Public Education at fiscal year-end, as a cash transfer.

<sup>&</sup>lt;sup>2</sup>See note 6.

# BOARD OF PUBLIC EDUCATION SCHEDULE OF BUDGETED PROGRAM EXPENDITURES BY OBJECT AND FUND - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 1990

PERSONAL SERVICES Salaries Other Compensation Employee Benefits Total	Board of Public Education  \$ 64,471	Advisory Council \$ 36,061  8,490 44,551	Total \$100,532 7,325 21,526 129,383
OPERATING EXPENSES Other Services Supplies & Materials Communications Travel Rent Repair & Maintenance Other Expenses Total	16,836 1,946 5,446 10,847 264 1,200 3,643 40,182	2,618 1,189 2,303 10,403 528 1,127 2,053 20,221	19,454 3,135 7,749 21,250 792 2,327 5,696 60,403
TOTAL PROGRAM EXPENDITURES	\$ <u>125,014</u> 1	\$ <u>64,772</u>	\$ <u>189,786</u>
GENERAL FUND Budgeted Actual Unspent Budget Authority	\$ 126,975 125,014 \$ 1,961		\$126,975 125,014 \$_1,961
SPECIAL REVENUE FUND Budgeted Actual Unspent Budget Authority		\$ 69,299 64,772 \$ 4,527	\$ 69,299 64,772 \$ 4,527

<sup>&</sup>lt;sup>1</sup>See note 7.

# BOARD OF PUBLIC EDUCATION SCHEDULE OF BUDGETED PROGRAM EXPENDITURES BY OBJECT AND FUND - BUDGET AND ACTUAL FOR THE FISCAL YEAR ENDED JUNE 30, 1989

	Board of Public <u>Education</u>	Advisory Council	<u>Total</u>
PERSONAL SERVICES Salaries Other Compensation Employee Benefits Total	\$ 74,354 7,625 <u>15,486</u> <u>97,465</u>	\$ 34,989 7,984 42,973	\$ 109,343 7,625 23,470 140,438
OPERATING EXPENSES Contracted Services Supplies & Materials Communications Travel Rent Repair & Maintenance Other Expenses Total	26,839 4,009 8,614 14,307 718 2,208 1,410 58,105	792 163 1,233 5,894 239 192	27,631 4,172 9,847 20,201 957 2,400 1,410 66,618
TOTAL PROGRAM EXPENDITURES	\$ <u>155,570</u>	\$ <u>51,486</u>	\$ <u>207,056</u>
GENERAL FUND Budgeted Actual Unspent Budget Authority	\$ 169,473		\$ 169,473
SPECIAL REVENUE FUND Budgeted Actual Unspent Budget Authority	\$ 10,032 10,032 <sup>1</sup> \$ 0	\$ 51,570 51,486 \$ 84	\$ 61,602 61,518 \$ 84

<sup>&</sup>lt;sup>1</sup>See note 6.

### Notes to the Financial Schedules

For the Two Fiscal Years Ended June 30, 1990

## 1. Summary of Significant Accounting Policies

#### **Basis of Accounting**

The state of Montana uses the modified accrual basis of accounting which is described in the Montana Operations Manual.

Under the modified accrual basis of accounting, a valid obligation exists when the associated liability is incurred except for the following items which are also considered valid obligations under state accounting policy:

- If the appropriation provided funds to complete a given project, the entire amount of an existing service contract may be accrued even though the services are rendered in fiscal years subsequent to the fiscal year in which the expenditure is accrued.
- 2. The anticipated cost of equipment is expensed in the fiscal year in which a purchase order has been issued.
- 3. Goods ordered, but not received as of the fiscal year-end may be accrued if the purchase order was issued in the fiscal year in which the anticipated expenditure is to be accrued.
- 4. Obligations for employees' vested annual leave and sick leave are recorded as expenditures when paid.

Revenues are recorded when received in cash unless susceptible to accrual. Revenues are susceptible to accrual if they are measurable and available to finance expenditures of the current fiscal period.

#### **Basis of Presentation**

The financial schedules were prepared from the Statewide Budgeting and Accounting System (SBAS) without adjustments. Accounts are organized on the basis of funds according to state law. The following fund types are used by the board:

#### Notes to the Financial Schedules

#### Governmental Funds

General Fund - accounts for all financial resources except those required to be accounted for in another fund.

Special Revenue Fund - accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes. Legislative appropriation authority is required to spend from this fund. These accounts include the advisory council for fiscal years 1988-89 and 1989-90 and the National Governors Association Grant for fiscal year 1988-89, only.

#### 2. Annual and Sick Leave

Employees at the board accumulate both annual and sick leave. Employees are paid for 100 percent of unused annual and 25 percent of unused sick leave credits upon termination. Accumulated unpaid liabilities for annual and sick leave are not reflected in the presented financial schedules of the Board of Public Education. Expenditures for termination pay currently are absorbed in the annual operational costs of the board. At June 30, 1990 the board had a liability of \$1,486 for vacation leave and \$124 for sick leave.

#### 4. General Fund Balance

The General Fund is a Statewide Fund. Agencies do not have a separate General Fund since their only authority is to pay obligations from the Statewide General Fund as long as they stay within their appropriation limits. Thus, on an agency schedule, the beginning and ending fund balance will always be zero for the General Fund.

#### 5. Related Party

The Montana School for the Deaf and Blind Foundation, Inc. was formed in October 1983, pursuant to Section 20-8-111, MCA. The board appoints the directors of the Foundation of which at least one member is also a member of the Board of Public Education. The Foundation works under a contract with the Board of Public Education. It files reports with the board demonstrating contract fulfillment. It is to receive, hold, manage, use, and dispose of real personal property given to the Board of Public Education or to the state of Montana, by purchase, gift, devise, bequest, or otherwise acquired, and the

#### Notes to the Financial Schedules

proceeds, interest and income thereof are to be used for the benefit of the Montana School for the Deaf and Blind.

#### 6. NGA Grant

During fiscal year 1988-89, the board received a \$10,000 grant from the National Governor's Association. It was recorded as Federal Assistance in the Special Revenue Fund rather than as nonfederal money. The grant was not renewed in fiscal year 1989-90, and as a result, the Board of Public Education Program revenue and expenditures in the Special Revenue Fund were zero.

## 7. Decrease in Expenditures

The decrease in fiscal year 1989-90 Board of Public Education personal services and operating expenditure from fiscal year 1988-89 amounts is a result of the termination of the Project Excellence Study. The termination of the study eliminated approximately \$35,000 in expenditures.

#### 8. Pension Plan

Employees are covered by the Montana Public Employees' Retirement System or Teachers' Retirement System. The board's contributions to these plans were \$7,400 and \$6,956 in fiscal years 1988-89 and 1989-90, respectively.

# **Agency Response**



## BOARD MEMBERS EX OFFICIO MEMBERS:

Stan Stephens, Governor

Nancy Keenan, Superintendent of Public Instruction

John Hutchinson, Acting Commissioner

#### APPOINTED MEMBERS:

Bill Thomas Chairperson Great Falls

John Kinna Vice-Chairperson Helena

Ronald Fernelius Missoula

Anita Johnson

Sarah Listerud Wolf Point

Alan Nicholson Helena

Tom Thompso Heart Butte

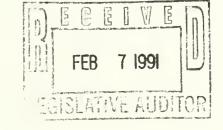
## Board of Public Education

Wayne Buchinan Executive Secretary

February 27, 1991

Jim Manning, Audit Manager Office of the Legislative Auditor State Capitol Helena, Montana 59620

Dear Mr. Manning:



Following is my written response to the audit report for the audit that your office conducted for the Board of Public Education for fiscal years 1989 and 1990. The audit report contains two principal recommendations which will be the central focus of this letter.

The first recommendation addressed internal control over expenditures, cash, and state per diem allowances. I concur with this recommendation. As the preliminary audit report indicates, there were several incidences of minor infractions of state policy concerning expenditures that were committed by this office. The infractions noted in the report have been corrected under our current operating procedures and steps have been taken to minimize their reoccurrence. Specifically, office personnel have been informed of proper procedures for taking purchase discounts, and for the need for attention to state policy regarding reimbursement of Board members and payment of invoices. The petty cash fund has been placed under lock and key and proper documentation for its use has been instituted.

The second recommendation concerned a private grant which was recorded under an inappropriate revenue class. The private grant was obtained under a special program to review state accreditation standards and is not a regular part of the Board's operation. While the donation of private funds was unique, if similar funds are received in the future, they will be recorded in accordance with state policy.

I hope this adequately addresses the concerns of your office regarding the fiscal and procedural operations of the Board and its staff. Thank you for the consideration of the members of your staff in the conduct of the audit and for their assistance in the implementation of these recommendations.

Dr. Wayne G. Buchanan

Executive Secretary

Sincerely,

